



ReSPA

Regional School
of Public Administration

BUILDING TOGETHER
GOVERNANCE FOR THE FUTURE

Respa Regional Academy on evidence-based policymaking process

The second module
Monitoring and evaluation of public policies

Provisional Programme and Agenda

05 – 08 June 2023, Hotel "Princess," Bar, Montenegro

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Background

ReSPA organized the first (pilot) module of the Regional Academy on the evidence-based policymaking process in Novi Sad (Serbia) on 18-21 October 2022. This module, "Introduction to Policymaking," connected theory and practices and presented the principal elements and segments of different phases of the policy cycle, starting from Agenda setting to Formulation, Decision making, Implementation to Monitoring, Evaluation & policy learning.

Following this, on 5 - 8 June 2023 in Bar (Montenegro), ReSPA organizes the second module of the Regional Academy, focusing on monitoring and evaluating public policies. This module will be organized in close cooperation with the representatives of Montenegro's academic and governmental institutions.

The Regional Academy is a newly established and robust mechanism for enhancing policymaking in the Western Balkans public administrations and making them more efficient and effective. The Academy is focused on improving cooperation with national governmental authorities and academic communities, more substantial involvement of national host institutions, longer and more comprehensive plan and learning programs, and providing opportunities for highly participatory involvement of attendees from national institutions.

The overarching goal of the Academy is to strengthen further the capacity of civil servants in the area of evidence-based policymaking and to deepen civil servants' knowledge about methods and tools that can make complex policy planning work more efficient. In addition, harmonizing approaches in policy planning throughout the Western Balkan region will ultimately help a better understanding of the common problems, a better definition of solutions, and intense preparation of ReSPA Members for full EU integration.

The Academy will improve participants' knowledge and professional skills related to the evidence-based policymaking process and allow them to network with colleagues from the region.

The concrete objectives of the second module, "Introduction to Monitoring and Evaluation" of ReSPA Regional Academy on the evidence-based policymaking process are:

- To deepen knowledge of quality planning and implementation of the Monitoring and Evaluation process;
- To recognize, describe and, to a certain extent, apply adequate tools for setting up a good Monitoring and Evaluation plan;
- To familiarise the participants with the indicators for revised principles of Public Administrations in the area of policy development and coordination;
- To equip the participants with specific examples from the practice of monitoring and evaluation;
- To equip the participants with specific experience from the practice of policy coordination in Montenegro, work models with civil servants, training structure, and preparation of manuals and guidelines;
- To recognize, describe and, to a certain extent, apply guidelines for introducing a gender perspective in the Monitoring and Evaluation process;
- To explain the importance of evidence-based planning in the M&E process and for participants to recognize, map, and, to a certain extent, use data sources when forming indicators and to describe the impact of that process on the Monitoring and Evaluation process;
- To explain the importance of financial planning for the quality of the Monitoring and Evaluation process;
- To build connections among participants for future regional cooperation.

This module of the Academy will again bring together representatives of governmental institutions, mid to senior level professionals with experience in policymaking, actively participating in policy planning, from central government coordination institutions and line ministries.

Provisional Agenda

DAY I, 05 June 2023 (Monday)

09:00 – 09.20	Introduction to the goals of the Academy and the second module <ul style="list-style-type: none">• Maja Handjiska Trendafilova, Director of ReSPA• EC Representative (TBC)• Almedina Vukić Martinović, Assistant Secretary-General of Government of Montenegro
09:20 – 09:45	Presentation of participants and lecturers
09:45 – 10:45	Introduction and overview of the Program and the second module of the Academy <ul style="list-style-type: none">• Marko Savić, expert
10:45 - 11:15	<i>Coffee break</i>
11:15 – 12:15	Importance of indicators and their role in Monitoring and Evaluation: Measuring success, learning, and adaptation <ul style="list-style-type: none">• Marko Savić, expert
12:15 – 13:00	Public Policy Planning and Coordination in Montenegro: Decree and state of play in Monitoring and Evaluation <ul style="list-style-type: none">• Almedina Vukić Martinović, Assistant Secretary-General of the Government of Montenegro
13:00 – 14:30	<i>Lunch</i>
14:30 – 16:00	Public administration principles - revised principles for policy development and coordination and selected indicators <ul style="list-style-type: none">• Bagrat Tunyan, Senior Policy Advisor, OECD/SIGMA
16:00 – 16:30	Short practical exercise: Division into groups; selection of one strategic document per group; <ul style="list-style-type: none">• Milica Mirković, Independent Advisor in the Government of Montenegro• Marko Savić, expert

DAY II, 06 June 2023 (Tuesday)

09:00 – 09:15	Summary presentation of the first day and expected results from the second day <ul style="list-style-type: none">• Tour de table and discussion moderated by Dragan Djurić
09:15 – 10:00	Public Policies in Practice in Montenegro: Reporting Guidelines; Handbook for Monitoring and Evaluation <ul style="list-style-type: none">• Milica Mirković, Independent Advisor in the Government of Montenegro
10:00 - 10:45	Planning Monitoring and Evaluation: models, effects, practice <ul style="list-style-type: none">• Jovana Bulatović, expert• Marko Savić, expert
10:45 – 11.15	<i>Coffee break</i>
11:15 – 13:00	Practical exercise: Work in groups; setting the foundations of the plan for Monitoring and Evaluation <ul style="list-style-type: none">• Jovana Bulatović, expert• Milica Mirković, Independent Advisor in the Government of Montenegro• Almedina Vukić Martinović, Assistant Secretary-General of Government of Montenegro• Marko Savić, expert
13.00 – 14.30	<i>Lunch</i>
14:30 - 15:15	Significance of data for Monitoring and Evaluation <ul style="list-style-type: none">• Jelena Zvizdojević, expert
15:15 – 16:15	Practical exercise: Mapping of adequate data sources; selection of those indicators that can be measured; Well defined indicators, recognizing the type of indicators, qualitative and quantitative indicators; work on documents chosen in the previous session <ul style="list-style-type: none">• Jelena Zvizdojević, expert• Marko Savić, expert

DAY III, 07 June 2023 (Wednesday)

09:00 – 09:15	Summary presentation of the results of the previous day <ul style="list-style-type: none"> Tour de table and discussion moderated by Marko Savić
09:15 – 10:30	Gender perspective in strategic planning and its importance for Monitoring and Evaluation – part 1 <ul style="list-style-type: none"> Academic perspective: Olivera Komar, Professor at the Faculty of Political Science, University of Montenegro
10:30 – 11:00	<i>Coffee break</i>
11:00 – 13:00	Gender perspective in strategic planning and its importance for Monitoring and Evaluation – part 2 <ul style="list-style-type: none"> Public sector perspective: Milica Mirković, Independent Advisor in the Government of Montenegro Civil sector perspective: Nikoleta Pavićević, Public Policy Researcher, Institute Alternative
13.00 – 14.00	<i>Lunch</i>
14:00 – 15:30	Practical exercise: Gender and Monitoring and Evaluation <ul style="list-style-type: none"> Milica Mirković, Independent Advisor in the Government of Montenegro Nikoleta Pavićević, Public Policy Researcher, Institute Alternative
16:00	<i>Social event with joint dinner</i>

DAY IV, 08 June 2023 (Thursday)

09:00 – 09:15	Summary presentation of the results of the previous day <ul style="list-style-type: none"> Tour de table and discussion moderated by Marko Savić
09:15 – 10:30	The link between financial planning and Monitoring and Evaluation: What is the impact of evaluating the financial plan for the next planning cycle? <ul style="list-style-type: none"> Marko Sošić, civil society perspective
10:30 – 11:00	<i>Coffee break</i>
11:00 – 11:45	Strategy and budget planning and policy coordination in Estonia (TBC) <ul style="list-style-type: none"> Eneken Lipp, Ministry of Finance, Government of Estonia
11:45 – 13:00	Wrap-up Session / Questions and Answers / Discussion of open questions <ul style="list-style-type: none"> Marko Savić Almedina Vukić Martinović Dragan Djurić
13.00 – 14.00	<i>Lunch</i>
	<i>End of the second module of the Regional Academy</i>